

Marguerite Roza
MR1170@georgetown.edu
[@MargueriteRoza](https://twitter.com/MargueriteRoza)

Katie Silberstein
KS1747@georgetown.edu

Note: Presentation is on-the-record but Q&A after is off-the-record unless otherwise noted

**Slides available at
edunomicslab.org**

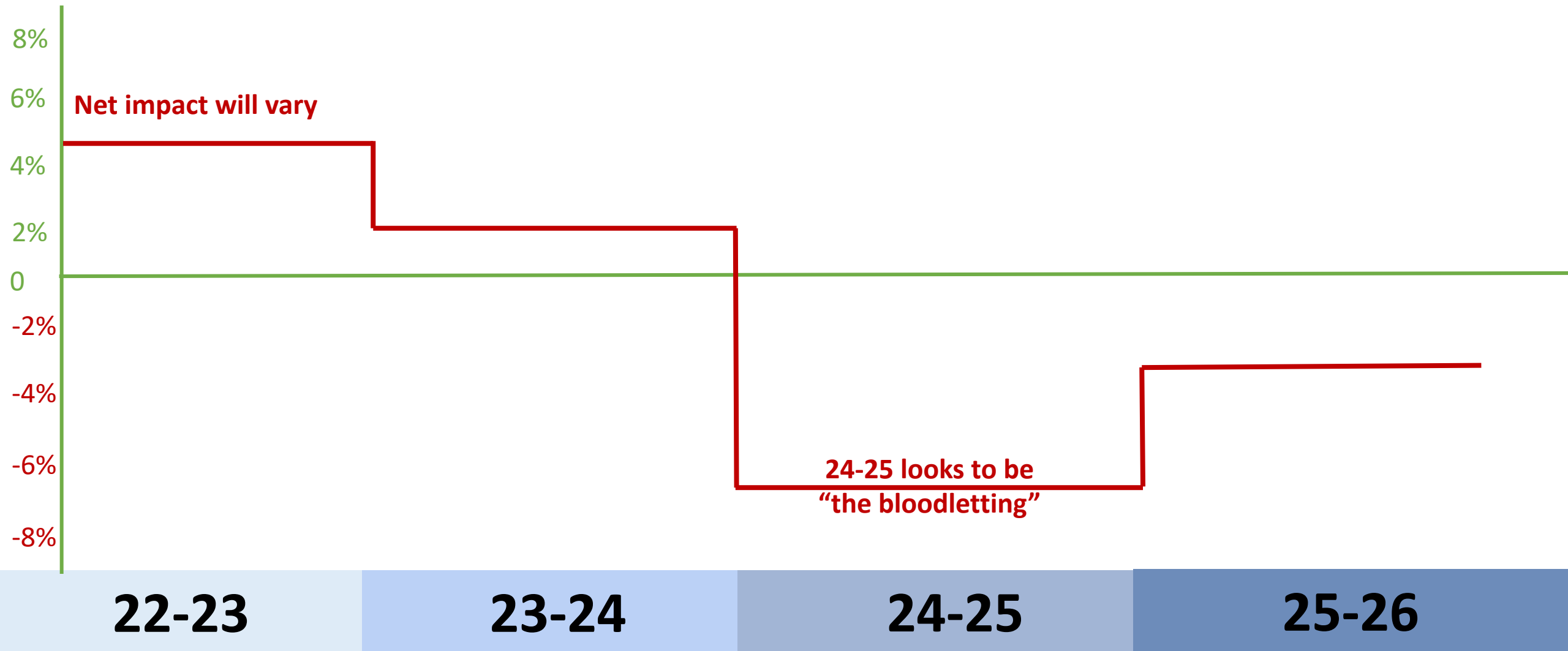
What happens to K-12 nonprofits and vendors when ESSER ends?

Nov 15, 2023



Atypical financial shocks coming to a district near you

Net effect on typical budget trends

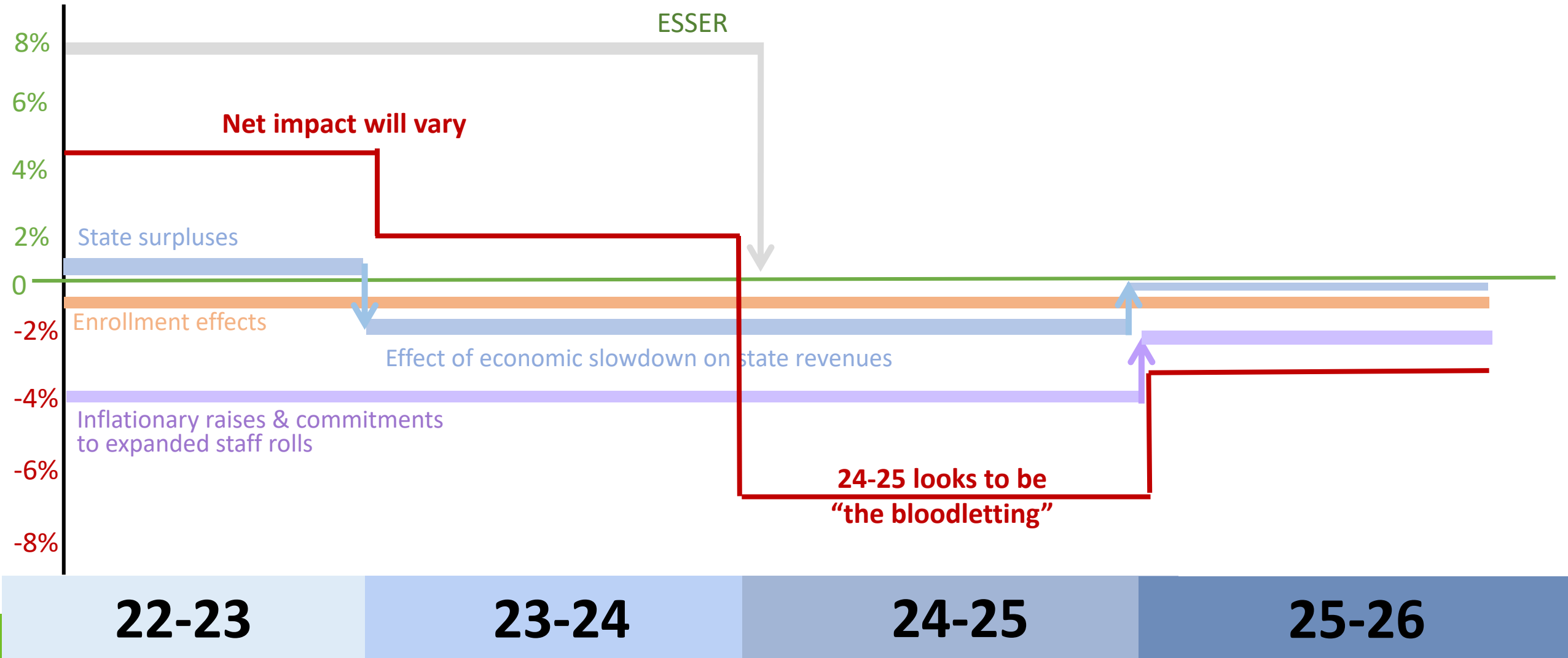


Atypical financial shocks coming to a district near you

- ➔ 1. ESSER is boosting spending but then ends abruptly 9/24
 - Most at risk: Districts using ESSER for recurring financial commitments via budget backfilling, new hires or permanent raises.
- ➔ 2. Enrollment declines mean fewer revenues in the long run
 - Most at risk: Urban districts. Districts closed longer. Northern states.
- ➔ 3. Inflation, labor scarcity, & new hiring are driving up recurring commitments
 - Most at risk: Those offering permanent raises that are larger than typical (typical is ~1-2% on top of 3% via step/column increases) and those growing their staff rolls.
- ➔ 4. An economic slowdown would affect growth in state revenues
 - Most at risk: Districts that are more dependent on state revenue (or in states more affected by economic slowdowns).



Atypical financial shocks coming to a district near you



ESSER Spend Down: Big Year Ahead

LEAs:

Ensure proper procurement (including board approvals)

Plan for spend down

Final board vote on 24-25 budget

9/30/24: Last day to

- use ESSER for labor
- sign contracts

1/28/25:

Deadline to pay vendors & seek reimbursement

Nov Dec Jan Feb Mar Apr May June July Aug Sept Oct Nov Dec Jan

2023-24



Approve late LEA plan adjustments

2024-25
Bloodletting

Approve and reimburse final LEA expenses

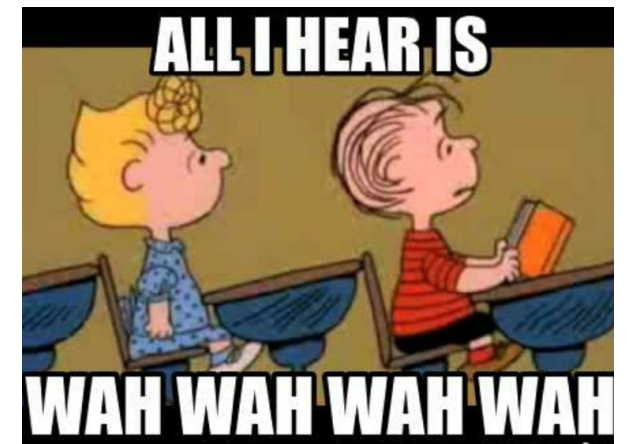
ESSER extensions?

Unspent ESSER reverts to Feds

SEAs:



What's the latest with the ESSER extension?



So far here's what's **not** changing:

- ✓ Last day to use ESSER3 for salaries/benefits – 9/30/24
- ✓ Last day to sign an ESSER3-funded vendor contract – 9/30/24
- ✓ Districts must use proper procurement processes



BUT, still waiting on guidance for “late liquidation”

For a signed vendor contract, LEA can apply for an extension to get more time for *delivery of services* (beyond 9/30/24)

- ✓ District/charter must submit request on specific vendor contract to SEA. SEA then submits request to feds. No blanket extensions.
- ✓ Requests must have a qualifying reason (some unexpected emergency, like supply chain delays on delivery of services).
- ✓ 9/18/23 ED letter announces a new “qualifying reason” -- the need to extend delivery of academic support to get kids back on track... *and promises that more details are coming.*



Here's what we're hearing:

LEAs: So, can we use ESSER to “prepay for services”?

ED: Yes under certain circumstances.

ED: But can't apply for approval 'til after 9/2024.

ED OIG (per previous audits): No.

Definitely some risk: Auditors could argue prepayment wasn't allowed.

So, should we risk it?

And come 1/2025, could have a new ED administration.



What effect has ESSER had on district purchasing?*

2018-19

+ ESSER 3 annually

\$67 B

Purchased services

+ \$8.5 B

\$37 B

Supplies

+ \$8.0 B

ESSER fueled ~\$23B annual increase in K12 spending on nonprofits/vendors

Effect of ESSER on SEA allocations to nonprofits/vendors? **

Mostly new

+ ~\$6.7 B

Edunomics Lab analysis draws on trends from selected states with detailed ESSER expenditures to estimate national impacts.

*Excludes facilities, transportation and food services

** Many SEAs used much of their 10% set-aside for contracts or subcontract to nonprofits and vendors



What will happen to district purchasing when ESSER ends?

2024-25 could bring **triple whammy** of effects for the vendor market:

1. ESSER-fueled district purchasing ends
2. ESSER-fueled SEA contracts and sub grants end
3. Fiscal cliff will prompt districts to prioritize staffing over purchasing with 24-25 dollars



TRIPLE
WHAMMY



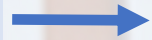
The third whammy is how districts handle the fiscal cliff

4 stages of budget cutting

Gaps > 2-3% often require cuts to LABOR

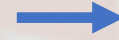
Freeze

- Freeze hiring, travel, pro-cards
- Permit contracts to expire
- Dip into reserves
- Postpone maintenance
- Delay payments
- Offer early retirements



Trim from the top

- Trim contracts, payments to community partners
- Eliminate PD days, prep time
- Cut central administrative positions
- Squeeze supplies and any non-labor expenses
- Consolidate dept.'s



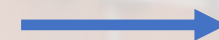
Negotiate

Propose:

- Alter benefits
- Salary adjustments
- Reduce days/furloughs



Depending on success above



Labor reduction

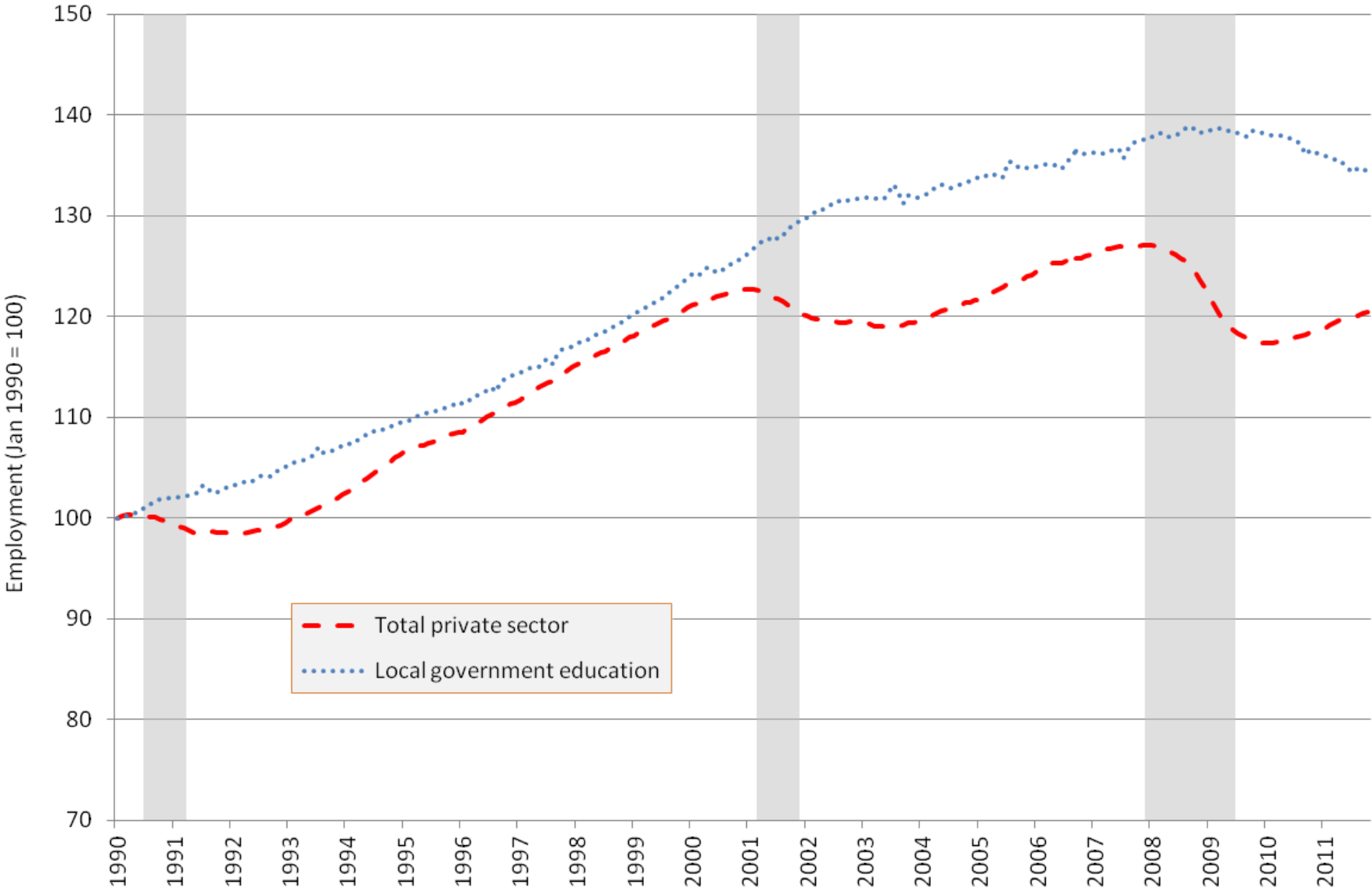
Larger staff layoffs: elective staff, librarians, academic coaches, core teachers

Contracts tend to be the first items to get cut as districts protect labor

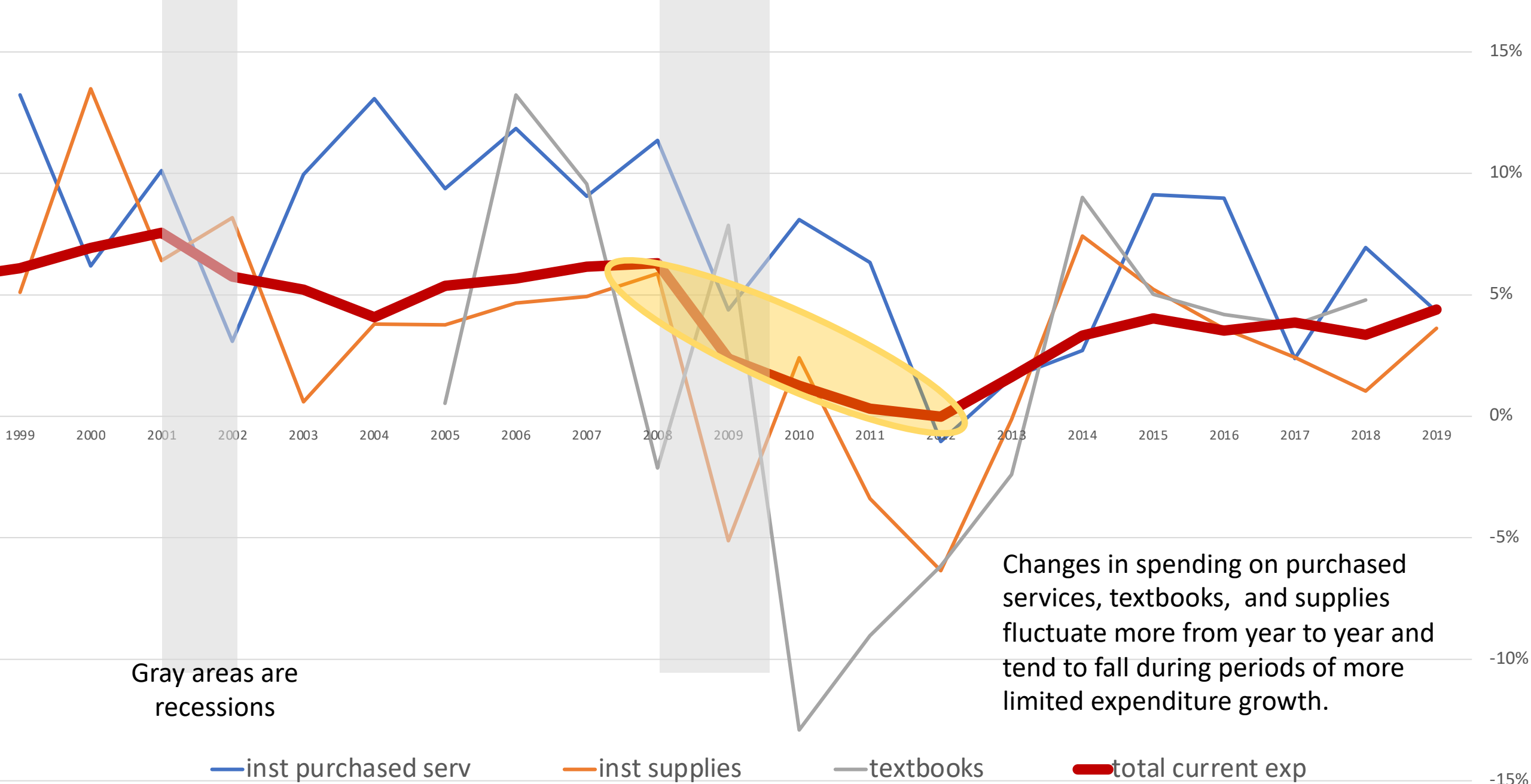


With budget gaps, districts prioritize holding on to staff, and it takes years of absorbing cuts before the district begins reinvesting.

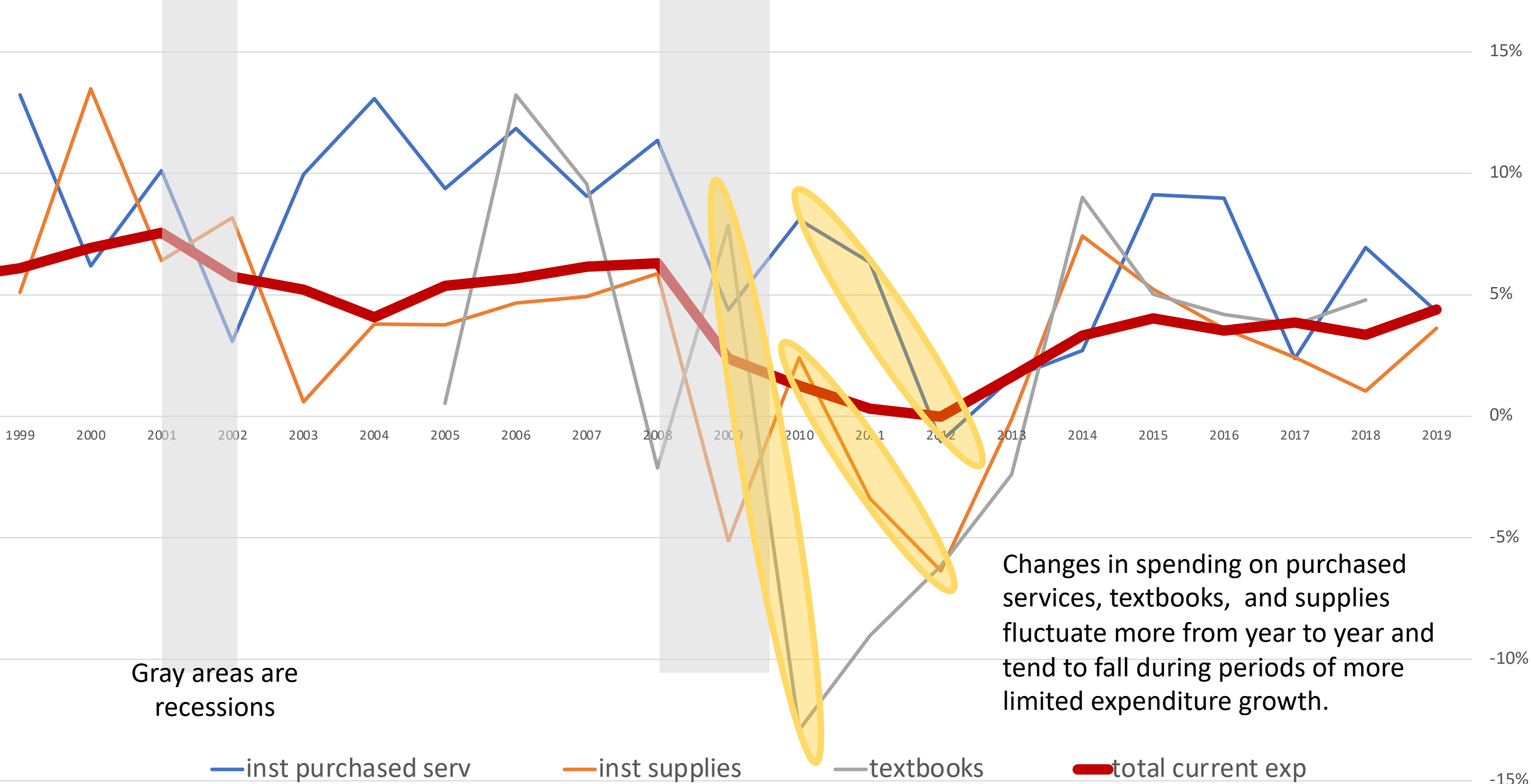
In contrast, the private sector sheds labor but responds more quickly when recession is over.



Historically when K12 expenditures dip, purchasing takes a nose dive



Historically when K12 expenditures dip, purchasing takes a nose dive



What we're hearing about how district leaders weigh budget cuts?

Our first consideration is our political environment.

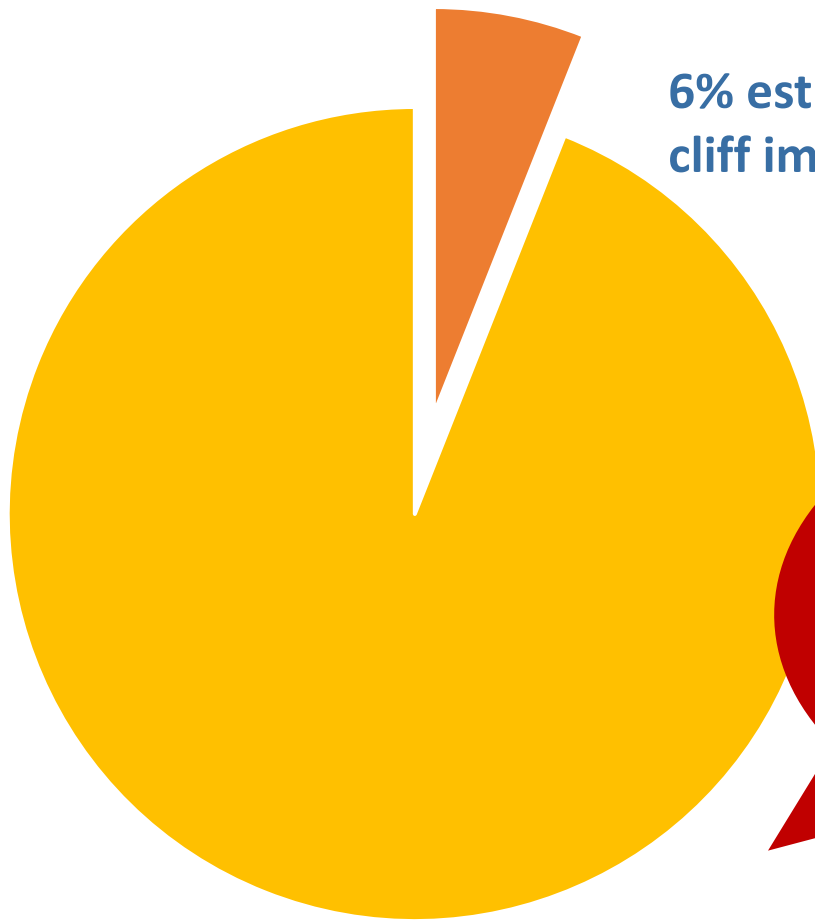
Need to minimize the number of employees who are upset.

We'll be evaluating each of our vendor contracts, using data to decide what to keep/cut.

Budget cuts that hurt our people are the hardest, especially when it affects their life.

It's very hard for us to know if a vendor contract is working.

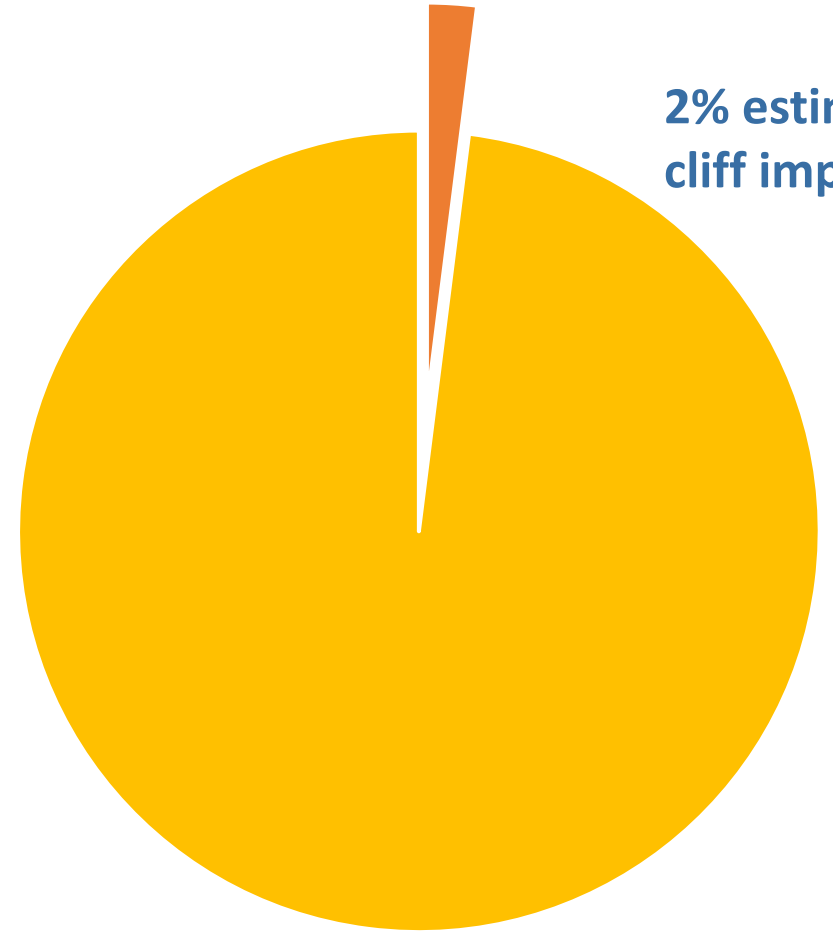
Where will the cliff affect purchasing the most?



6% estimated cliff impact

Districts >75% poverty

Higher poverty districts will see larger budget impacts



2% estimated cliff impact

Districts <25% poverty



Looking forward

There was lots of hope that new ESSER money would drive innovation and better delivery, partly through partnerships with nonprofits and vendors.

External partners can be:

- ✓ More data driven
- ✓ More nimble
- ✓ More innovative

ESSER isn't over yet.
(10 months left)

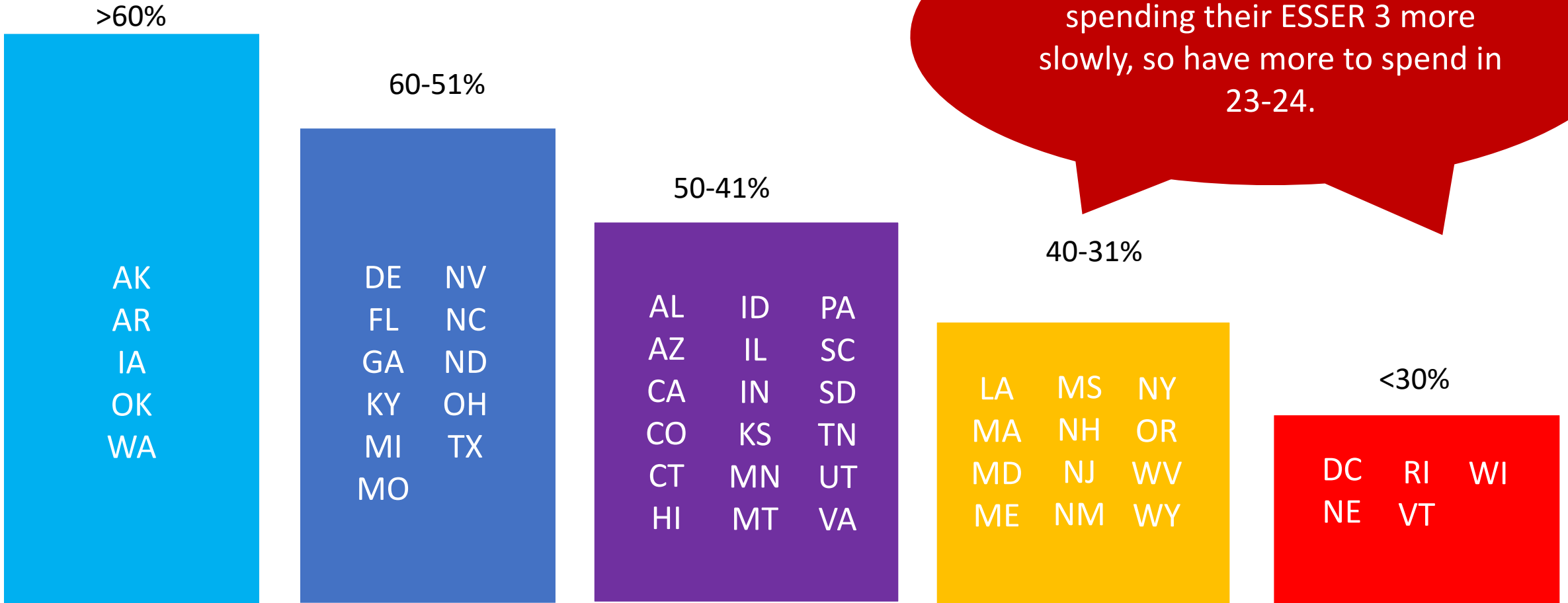
And while the K12
market is shifting, it
isn't dead.



% ESSER 3 spent by state by 9/23

Rapid spending in these states leaves little \$ for the final year

Districts in these states are spending their ESSER 3 more slowly, so have more to spend in 23-24.



In VA, 14 districts have spent <20% of ESSER 3 and have >\$300K remaining.

Edunomicslab.org/esser-spending

| District | Total ESSER III Allocation | % ESSER III Spent | *Data through 9/30/23 \$ Remain |
|--|----------------------------|-------------------|---------------------------------|
| PORTSMOUTH CITY PUBLIC SCHOOLS | \$ 46,741,523 | 0% | \$ 46,741,523 |
| CHESAPEAKE CITY PUBLIC SCHOOLS | \$ 51,134,021 | 0% | \$ 51,127,474 |
| CHARLES CITY COUNTY PUBLIC SCHOOLS | \$ 1,276,656 | 4% | \$ 1,228,262 |
| HENRICO COUNTY PUBLIC SCHOOLS | \$ 78,373,870 | 4% | \$ 75,195,224 |
| NEW KENT COUNTY PUBLIC SCHOOLS | \$ 1,846,132 | 4% | \$ 1,768,604 |
| TAZEWELL COUNTY PUBLIC SCHOOLS | \$ 13,754,494 | 7% | \$ 12,832,224 |
| DEPARTMENT OF JUVENILE JUSTICE | \$ 1,213,219 | 8% | \$ 1,113,035 |
| GILES COUNTY PUBLIC SCHOOLS | \$ 3,630,594 | 8% | \$ 3,326,203 |
| WINCHESTER CITY PUBLIC SCHOOLS | \$ 8,194,577 | 10% | \$ 7,358,885 |
| WYTHE COUNTY PUBLIC SCHOOLS | \$ 7,898,160 | 12% | \$ 6,922,920 |
| LOUISA COUNTY PUBLIC SCHOOLS | \$ 6,773,408 | 15% | \$ 5,759,074 |
| MONTGOMERY COUNTY PUBLIC SCHOOLS | \$ 13,591,243 | 15% | \$ 11,540,044 |
| VIRGINIA SCHOOL FOR THE DEAF AND THE BLIND | \$ 675,103 | 18% | \$ 555,756 |
| AMELIA COUNTY PUBLIC SCHOOLS | \$ 2,147,806 | 19% | \$ 1,748,573 |

In MA, 42 districts have spent <20% of ESSER 3 and have >\$300K remaining.

Edunomicslab.org/esser-spending

| District Name | Total ESSER III Allocation | % ESSER III Spent | \$ Remain | District Name | Total ESSER III Allocation | % ESSER III Spent | \$ Remain |
|------------------------------|----------------------------|-------------------|---------------|--------------------|----------------------------|-------------------|----------------|
| Brewster | \$ 603,994 | 0% | \$ 603,994 | Palmer | \$ 2,694,278 | 12% | \$ 2,369,195 |
| Eastham | \$ 336,071 | 0% | \$ 336,071 | Phoenix Charter / | \$ 683,829 | 12% | \$ 600,705 |
| Frontier | \$ 344,372 | 0% | \$ 344,372 | Greater Lowell | \$ 5,010,267 | 13% | \$ 4,345,062 |
| Kingston | \$ 323,458 | 0% | \$ 323,458 | Winchester | \$ 761,798 | 13% | \$ 664,625 |
| Nauset | \$ 1,296,588 | 0% | \$ 1,296,588 | Easton | \$ 1,081,867 | 14% | \$ 931,731 |
| Oak Bluffs | \$ 1,474,244 | 0% | \$ 1,474,244 | Phoenix Academy | \$ 817,998 | 14% | \$ 703,554 |
| Silver Lake | \$ 449,514 | 0% | \$ 449,514 | Wellesley | \$ 982,642 | 14% | \$ 840,955 |
| Tisbury | \$ 504,074 | 0% | \$ 504,074 | Boston | \$ 276,339,451 | 15% | \$ 235,588,474 |
| Upisland | \$ 391,943 | 0% | \$ 391,943 | Fitchburg | \$ 16,664,400 | 15% | \$ 14,144,994 |
| Amherst Pelham | \$ 1,657,509 | 10% | \$ 1,486,719 | Holliston | \$ 437,615 | 15% | \$ 372,329 |
| Boston Day and Evening Aca | \$ 2,665,833 | 10% | \$ 2,399,250 | UP Academy Cha | \$ 4,883,530 | 15% | \$ 4,142,148 |
| Boston Green Academy Hora | \$ 3,199,056 | 10% | \$ 2,879,151 | Acushnet | \$ 688,273 | 17% | \$ 573,328 |
| Mashpee | \$ 1,494,801 | 10% | \$ 1,345,321 | Fall River | \$ 39,152,523 | 17% | \$ 32,321,395 |
| Southern Worcester | \$ 1,043,402 | 10% | \$ 937,557 | Sizer School: A N | \$ 715,749 | 17% | \$ 593,515 |
| Everett | \$ 13,453,831 | 11% | \$ 11,934,283 | Southeastern | \$ 1,771,710 | 17% | \$ 1,469,516 |
| Leominster | \$ 11,193,495 | 11% | \$ 9,971,186 | New Bedford | \$ 47,482,075 | 18% | \$ 39,055,566 |
| Phoenix Academy Public Cha | \$ 1,611,352 | 11% | \$ 1,426,592 | Springfield | \$ 156,313,280 | 18% | \$ 127,803,947 |
| Academy Of the Pacific Rim C | \$ 2,233,749 | 12% | \$ 1,958,009 | Sudbury | \$ 503,034 | 18% | \$ 410,083 |
| Boston Renaissance Charter | \$ 5,125,444 | 12% | \$ 4,523,506 | Danvers | \$ 2,406,611 | 19% | \$ 1,943,081 |
| Chelsea | \$ 20,732,065 | 12% | \$ 18,325,571 | Hadlev | \$ 436,236 | 19% | \$ 354,196 |
| Lexington | \$ 1,202,445 | 12% | \$ 1,052,666 | Lawrence | \$ 54,108,599 | 19% | \$ 43,693,004 |

*Data through 10/13/23

Which other LEAs are at risk of not spending all their ESSER 3?

We're worried about LEAs with <20% of ESSER 3 spent and large remaining balances (e.g., >\$250K). For example:

| State | # of Districts at Risk |
|-------|------------------------|
| AL | 33 |
| AK | 3 |
| AR | 1 |
| CA | 72 |
| CO | 7 |
| CT | 10 |
| DC | 12 |
| FL | 5 |
| GA | 6 |
| ID | 7 |
| IL | 65 |

| State | # of Districts at Risk |
|-------|------------------------|
| IN | 39 |
| IA | 1 |
| KS | 37 |
| KY | 23 |
| LA | 13 |
| ME | 33 |
| MA | 44 |
| MI | 8 |
| MS | 20 |
| MO | 24 |
| MT | 29 |

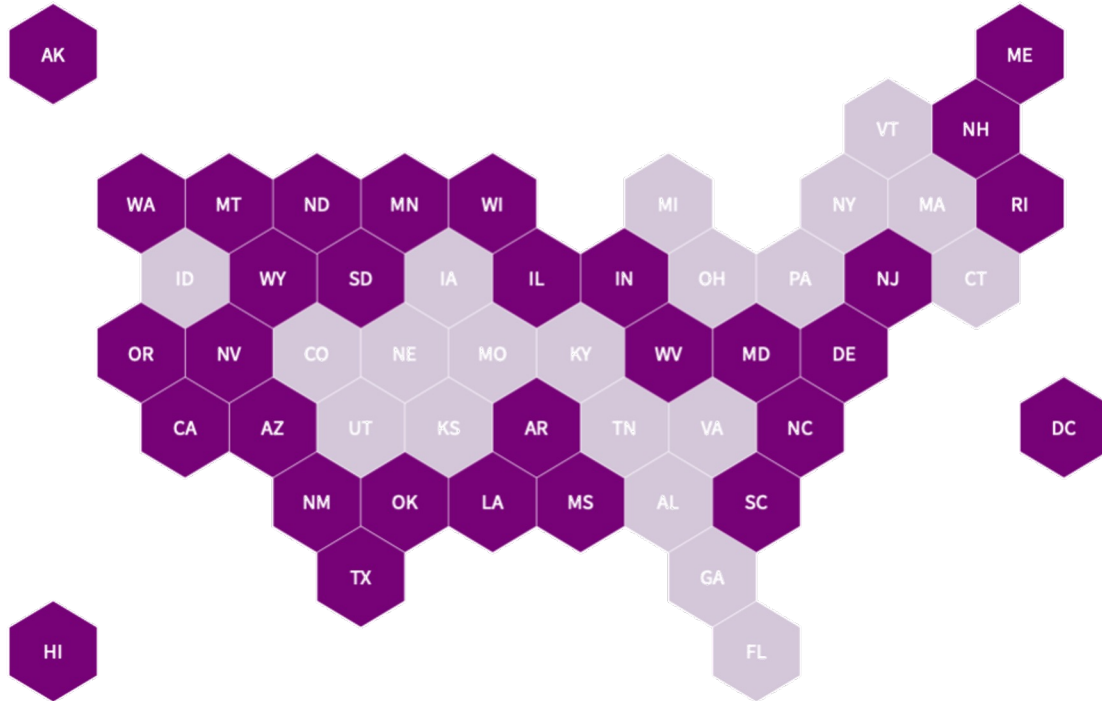
| State | # of Districts at Risk |
|-------|------------------------|
| NE | 52 |
| NV | 1 |
| NH | 30 |
| NJ | 115 |
| NM | 5 |
| NY | 237 |
| NC | 12 |
| ND | 8 |
| OH | 40 |
| OK | 51 |
| OR | 21 |

| State | # of Districts at Risk |
|-------|------------------------|
| SC | 24 |
| SD | 25 |
| TN | 5 |
| TX | 5 |
| UT | 9 |
| VT | 12 |
| VA | 14 |
| WA | 5 |
| WV | 4 |
| WI | 38 |

Where to look to find out how much ESSER a district has spent (and how much remains) and what if any data exists on how that money has been spent?

edunomicslab.org/essser-spending

■ State Reports Total Spending + Details
■ State Reports Total Spending Only



5 SEAs without timely data:
KS, KY, MN, NY, WY

4 SEAs have trackers not updated since spring:
AZ, FL, MD, PA

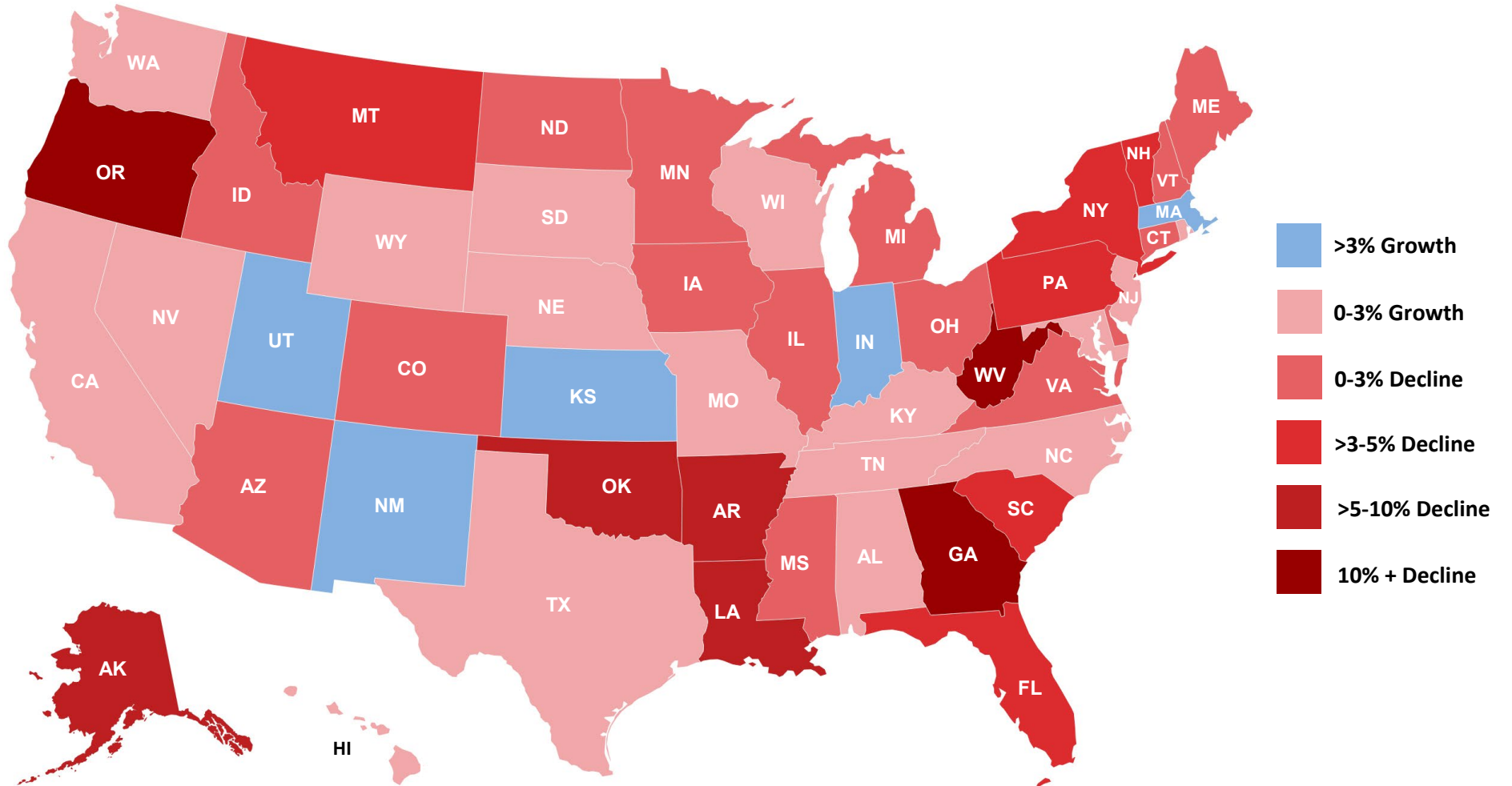
A changing market: Where might money be flowing?

- Wealthier districts are less impacted by the cliff (since they got very little ESSER)
- Some states have stronger revenues, meaning districts may feel more modest effects.



After nearly a decade of strong growth in state revenues (5-6% for education), FY23 to FY24 growth in GF revenues is slowing*

MA, MD, TN and a few others are expanding K12 investments



Updated November 10, 2023

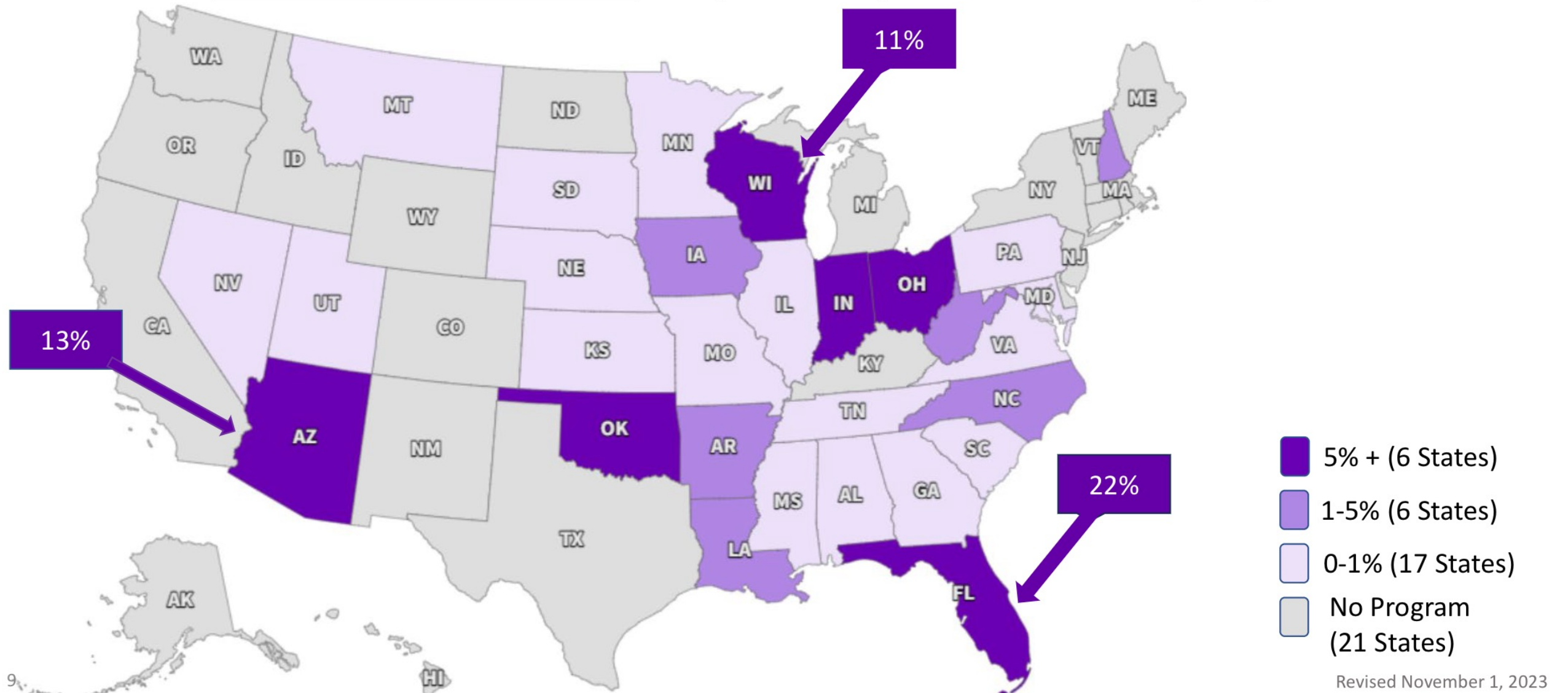
A changing market: Where might money be flowing?

- Wealthier districts are less impacted by the cliff (since they got very little ESSER).
- Some states have stronger revenues, meaning districts may feel more modest effects.
- Homeschoolers or private schools may be new markets, especially where ESAs are growing.
 - ESAs (Ed Savings Accounts) provide public funds to families for use in private schools, homeschooling, or other learning options.



Public funds in private options (e.g., ESAs, Vouchers) is growing in selected states.

Portion of **state** education dollars* in private options is currently highest in Florida



Q&A

Note: Q&A is off the record unless otherwise stated

WILD RIDE AHEAD

A Workshop On District
Finances Post ESSER

December 5th, 6th, 7th and 8th

12-2PM ET

Marguerite Roza @MargueriteRoza
MR1170@georgetown.edu

Visit [EdunomicsLab.org](https://edunomicslab.org) for webinar slides, recording, and other resources.

Sign up for our newsletter at
<http://bit.ly/EdFiNews>

edunomicslab.org/wildride

